

# Sectoral Shocks, Reallocation, and Labor Market Policies

Joaquín García-Cabo<sup>1</sup>   Anna Lipińska<sup>1</sup>   Gastón Navarro<sup>1</sup>

<sup>1</sup>Federal Reserve Board

November 2022

These views are those of the authors and not necessarily those of the Board of Governors or the Federal Reserve System.

# Motivation

- + Recent recessions had heterogeneous sectoral effects
- + Ongoing policy debate: support employment vs reallocation
- + Different policy instruments: unemployment insurance (UI) vs wage subsidies (WS)

## Questions:

- 1) How do sector-specific shocks transmit across different labor markets?
- 2) How useful are policies in fighting sectoral shocks and fostering reallocation?

# This paper

## What we do

- + Search model of the labor market with sector-specific shocks with:
  - o Sectoral reallocation, recall option, job-specific human capital, wage rigidity.
  - o Calibration: flexible and rigid labor market.
- + Policy evaluation: UI vs WS in a short-lived (COVID-like) sectoral recession.

# This paper

## What we do

- + Search model of the labor market with sector-specific shocks with:
  - o Sectoral reallocation, recall option, job-specific human capital, wage rigidity.
  - o Calibration: flexible and rigid labor market.
- + Policy evaluation: UI vs WS in a short-lived (COVID-like) sectoral recession.

## Main findings

- o *Flexible*: UI preferred - improves reallocation even though job creation distorted.
- o *Rigid*: WS preferred - preserves human capital in a low job-finding rate market.
- o As shock gets more persistent, distortion to job creation under UI more costly.

► Related Literature

# Sectoral reallocation: cross-country evidence

# Measuring reallocation: Chodorow-Reich and Wieland (CRW) index

*Measurement: employment dispersion index*

+ Reallocation between  $t$  and  $t+j$  ( $I$  industries):

$$R_{t,t+j} = \frac{1}{2} \sum_i^I s_{i,t} \left| \frac{1 + g_{i,t,t+j}}{1 + g_{t,t+j}} - 1 \right|$$

+  $g$  is employment ( $e$ ) growth, with  $s_i = \frac{e_i}{e}$

+  $R_{t,t+j} = 0$ :  $g_i = g \ \forall i$  between  $t$  and  $t+j$

+  $R_{t,t+j} = 1$ : all  $e_i > 0$  at  $t$  disappears by  $t+j$

# Measuring reallocation: Chodorow-Reich and Wieland (CRW) index

*Measurement: employment dispersion index*

+ Reallocation between  $t$  and  $t+j$  ( $I$  industries):

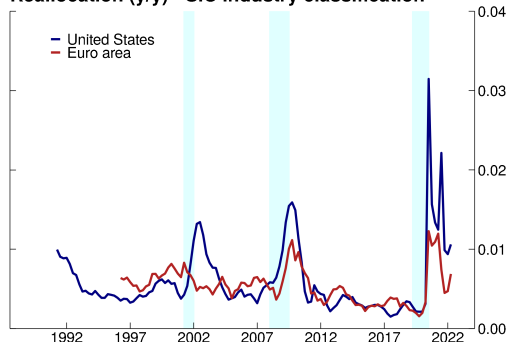
$$R_{t,t+j} = \frac{1}{2} \sum_i^I s_{i,t} \left| \frac{1 + g_{i,t,t+j}}{1 + g_{t,t+j}} - 1 \right|$$

+  $g$  is employment ( $e$ ) growth, with  $s_i = \frac{e_i}{e}$

+  $R_{t,t+j} = 0$ :  $g_i = g \ \forall i$  between  $t$  and  $t+j$

+  $R_{t,t+j} = 1$ : all  $e_i > 0$  at  $t$  disappears by  $t+j$

Reallocation (y/y) - SIC industry classification



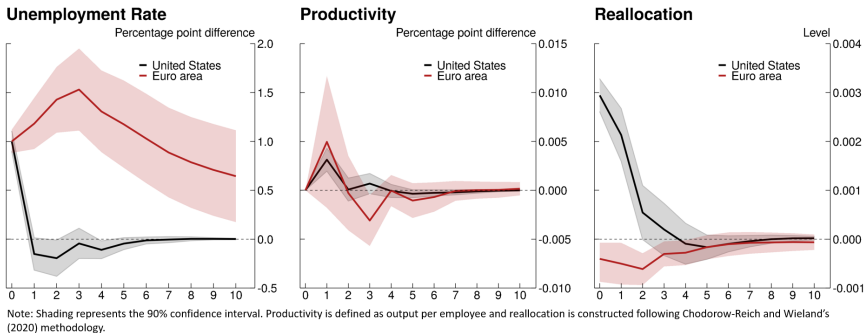
Note: The shading indicates recessions as determined by the NBER.  
Source: NBER, Statistical Office of European Communities, and Bureau of Labor Statistics.

► More evidence

# SVAR: Productivity, Unemployment, and Reallocation

- ▶ SVAR (Cholesky) with 2 lags, U.S. 1990Q3-2022Q2; EA 1995Q3-2022Q2
- ▶ U.S.: Quick reversion of unemployment, significant reallocation and productivity

**Figure:** Impulse Responses to 1 pp Unemployment Shock

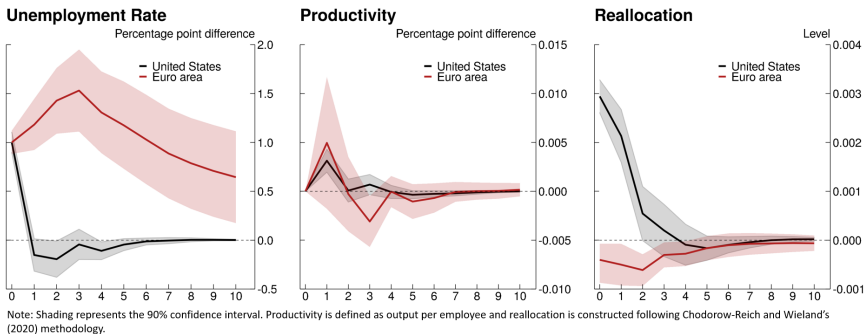




# SVAR: Productivity, Unemployment, and Reallocation

- ▶ SVAR (Cholesky) with 2 lags, U.S. 1990Q3-2022Q2; EA 1995Q3-2022Q2
- ▶ U.S.: Quick reversion of unemployment, significant reallocation and productivity
- ▶ E.A.: Persistent unemployment, non-significant productivity, reallocation decreases.

**Figure:** Impulse Responses to 1 pp Unemployment Shock



# Model

# Model Overview: Two Sectors with Recall and “Sticky” Reallocation

## *Firms*

+ Two sectors, one-worker by firm (match)

- o Output  $y = \underbrace{x(s)}_{\text{sector specific}} \underbrace{z}_{\text{match specific}}$
- o Job-specific human capital:  $z_0 < \mathbb{E}[z_t]$
- o Wages  $w$  are rigid à la Calvo
- o Receive wage subsidy  $\sigma w$

+ Status: **Active**, **Furloughed**, **Exit**

- o **Active**: produce  $y$ , pay  $w$ , fixed cost  $c_o$
- o **Furloughed**: no  $w$ ,  $z$  not lost, recall option
- o **Exit**: match terminated (endog),  $z$  lost

## *Workers*

# Model Overview: Two Sectors with Recall and “Sticky” Reallocation

## Firms

- + Two sectors, one-worker by firm (match)

- Output  $y = \underbrace{x(s)}_{\text{sector specific}} \underbrace{z}_{\text{match specific}}$
- Job-specific human capital:  $z_0 < \mathbb{E}[z_t]$
- Wages  $w$  are rigid à la Calvo
- Receive wage subsidy  $\sigma w$

- + Status: **Active**, **Furloughed**, **Exit**

- **Active**: produce  $y$ , pay  $w$ , fixed cost  $c_o$
- **Furloughed**: no  $w$ ,  $z$  not lost, recall option
- **Exit**: match terminated (endog),  $z$  lost

## Workers

- + Reallocation is “sticky”

- Workers attached to their last sector
- Unemployed switch sector w.p.  $1 - \pi$
- Job finding prob  $f$  is sector specific
- Sectoral reallocation:  $f \times (1 - \pi)$

- + Active and furloughed workers can quit

- + Unemployed (including furloughed)
  - Can reject job offers
  - Get unemployment benefit

# Timing of the model

- 1 Productivity shocks  $z$  and  $x$  are realized
- 2 Unemployed and furloughed workers search for jobs and matching occurs
- 3 Wage renegotiation (with probability  $\lambda$ )
- 4 Employed and furloughed workers: stay in the match or quit
- 5 Remaining matches: active, idle, or exit
- 6 Production and consumption takes place

► Model details

# Calibration

# Calibration: Steady state for the US and Europe

- ▶ Goal: to assess the model's ability to replicate U.S. and Euro labor markets.
- ▶ Combination of external (some common) and internal parameters.
- ▶ Quantitative model extended with Gumbel shocks in firms' and workers' choices.

**Table:** External Parameters Flexible and Rigid economies

Parameter	Description	Flex Value	Rigid Value
$f$	Worker's job contact rate	45%	20%
$q$	Firm's contact rate	70%	50%
$\lambda$	Probability of wage adjustment	1/9	1/13
$b$	Unemployment insurance	0.40	0.65
$s$	Wage subsidy to firms	0%	0%

We estimate internally 7 parameters for each labor market (8 moments)

# Experiments



# Crisis Experiment: Sector-specific Productivity Shock

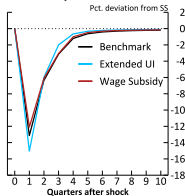
- + Productivity  $x$  in Sector 2 falls by  $\Delta_x$  and returns at rate  $\rho \Rightarrow x_t = (1-\rho)\mu_x + \rho x_{t-1}$
- + Scenario: **Short-lived recession with abrupt start: similar to COVID-19**
  - For each economy, we target the increase in unemployment during crisis episode.
  - $\rho = 0.75$ , with  $\Delta_x = 0.225$  for the U.S. and  $\Delta_x = 0.37$  in EA.

# Crisis Experiment: Sector-specific Productivity Shock

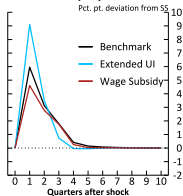
- + Productivity  $x$  in Sector 2 falls by  $\Delta_x$  and returns at rate  $\rho \Rightarrow x_t = (1-\rho)\mu_x + \rho x_{t-1}$
- + Scenario: **Short-lived recession with abrupt start: similar to COVID-19**
  - For each economy, we target the increase in unemployment during crisis episode.
  - $\rho = 0.75$ , with  $\Delta_x = 0.225$  for the U.S. and  $\Delta_x = 0.37$  in EA.
- + Labor Market Policies:
  - In SS: UI always present, no WS
  - In scenario, we calibrate a crisis policy extension:  $\approx 1\%$  of annual GDP
    - Increase UI to  $\approx 2\times$  benefits for 3.5 months (US experience)
    - Wage bill subsidy for 12 months only if worker employed (European experience)

# Effect of Sector-specific Shocks: Flexible economy

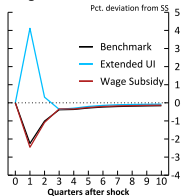
**Total Output**



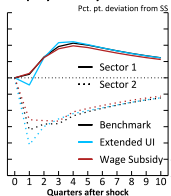
**Total Unemployment**



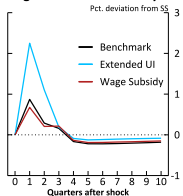
**Wages**



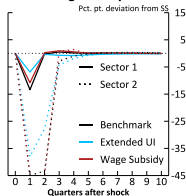
**Employment by Sector**



**Avg. Worker Productivity**



**Job Finding Rate by Sector**



+ Extended UI leads to stronger output contraction and higher unemployment initially

→ recovery is faster afterwards

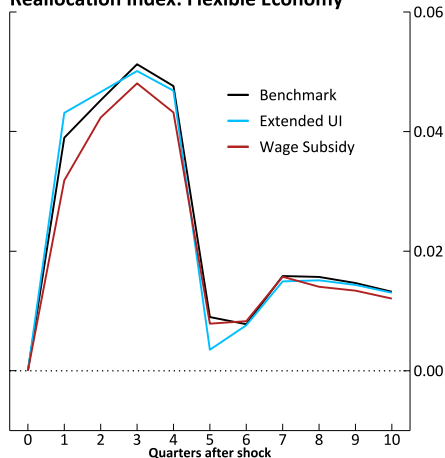
+ Subsidies reduce an initial increase in unemployment at the cost of lower productivity

→ reallocation to sector 1 is slower

Note: Sector 1 refers to unaffected sector, Sector 2 affected sector by the shock

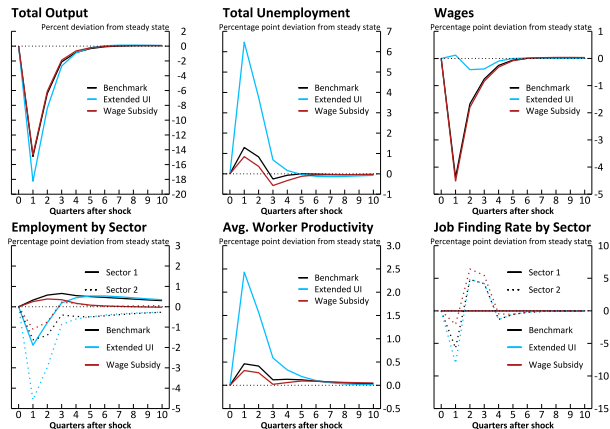
# Reallocation in the flexible economy

Reallocation Index: Flexible Economy



- + Model reallocation increases in recession just as in the data.
- + Extended UI increases reallocation at the start, as recovery progresses reallocation is smaller.
- + Subsidies dampen total reallocation.

# Effect of Sector-specific Shocks: Rigid Economy

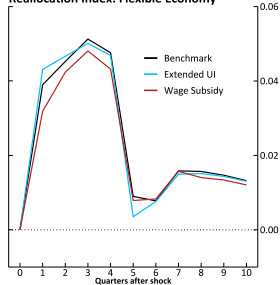


Note: Sector 1 refers to unaffected sector, Sector 2 affected sector by the shock

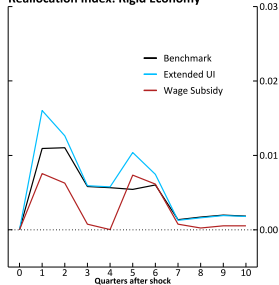
- + Subsidies succeed to restrain unemployment by preventing permanent separations
- + Extended UI results in stronger contraction but does not produce faster recovery any more...
- + ...and unemployment takes longer to revert compared to flexible economy

# Reallocation in the rigid economy

Reallocation Index: Flexible Economy



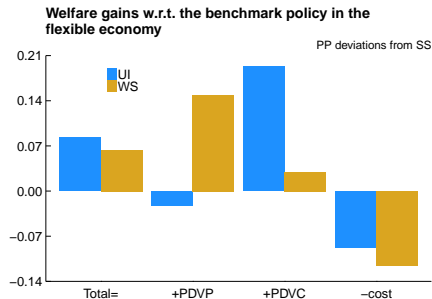
Reallocation Index: Rigid Economy



- + Reallocation in the rigid economy increases by less than in the flexible economy.
- + Extended UI increases reallocation while subsidies decrease reallocation.

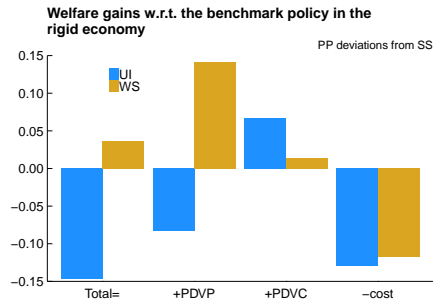
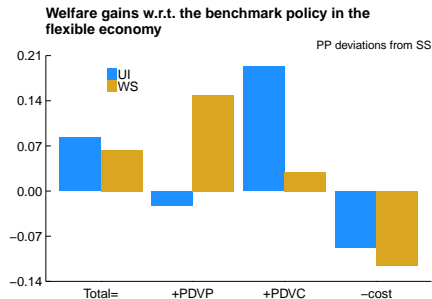
# Welfare analysis: Both the U.S. and EA did right!

- ▶ We define total welfare as a sum of:
  - ▶ present discounted value of profits (PDVP) for the measure of firms
  - ▶ present discounted value of consumption (PDVC) for measure of workers
  - ▶ minus present discounted total cost of policies (benchmark + policy alternative)



# Welfare analysis: Both the U.S. and EA did right!

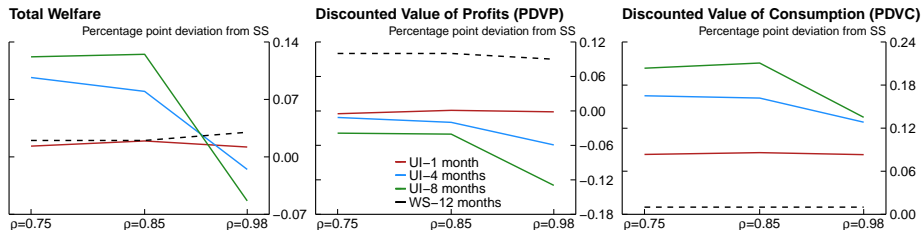
- ▶ We define total welfare as a sum of:
  - ▶ present discounted value of profits (PDVP) for the measure of firms
  - ▶ present discounted value of consumption (PDVC) for measure of workers
  - ▶ minus present discounted total cost of policies (benchmark + policy alternative)



- ▶ UI preferred policy in flexible, subsidies in rigid economy



# Discussion: Policy effectiveness and persistence of the shock



- + Front-loading UI is safest option, but small gains.
- + Increasing UI duration welfare improving in short recessions.
- + With persistence: higher consumer gains are offset by larger firms' losses.
- + UI effect on reallocation is ambiguous.

► Reallocation

► GFC calibration

# Taking Stock

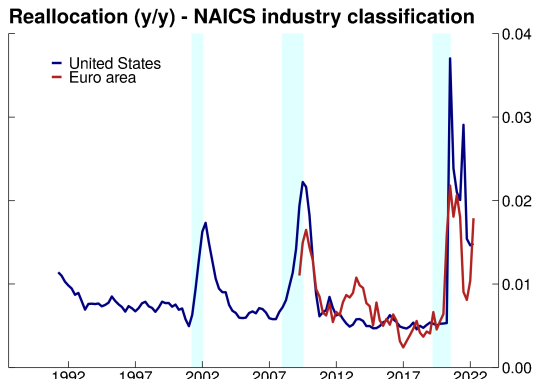
- 1) We use the search model of the labor market to analyze the UI and WS policies in response to sector-specific shocks.
- 2) We calibrate our model to the U.S. and the euro area economies.
- 3) In the U.S., UI is preferred as it improves productivity and reallocation as long as it does not distort job creation for too long.
- 4) In the euro area, WS is preferred as it reduces unemployment and preserves human capital in a low job-finding rate market.

# Appendix

## Related literature

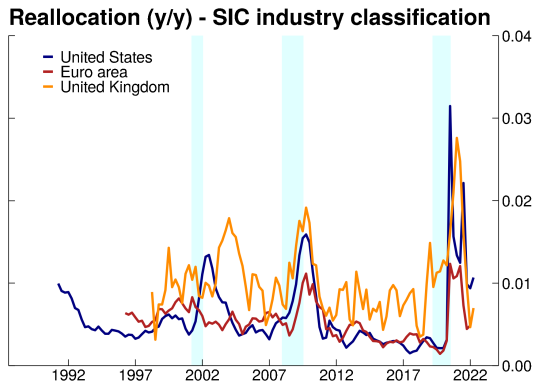
- ▶ **Search and matching:** Shimer (2005), Fujita and Moscarini (2017), Gertler, Huckfeld and Trigari (2020)
- ▶ **Sectoral shocks and labor reallocation:** Chodorow-Reich and Wieland (2020), Visschers and Carrilo-Tudela (2021)
- ▶ **Role of labor market policies:** Gnocchi, Lagerborg and Pappa (2015), Mitman and Rabinovich (2015), Balleer, Gehrke, Lechthaler and Merkl (2016), Cacciatore and Fiori (2016), Cahuc, Kramarz and Nevoux (2018), Giupponi and Landaïs (2018)
- ▶ **Labor market and COVID-19:** Mitman and Rabinovich (2021), Birinci, Karahan, Mercan and See (2021), Ganong, Greig, Liebeskind, Noel, Sullivan and Vavra (2021), Gertler, Huckfeldt, Trigari (2021)

# Reallocation during recessions is higher in the US: NAICS



Note: The shading indicates recessions as determined by the NBER.  
Source: NBER, Statistical Office of European Communities, and Bureau of Labor Statistics.

# Reallocation is higher in the US and the UK during recessions



Note: The shading indicates recessions as determined by the NBER.

Source: NBER, Statistical Office of European Communities, Bureau of Labor Statistics, and Office for National Statistics.

## Firm's Value Function: Active match

$$J_t(z, w, s) = \Pi + \beta \mathbb{E}_t \left[ \left( 1 - \eta_{t+1}^a(z', w', s) \right) \max \{ J_{t+1}(z', w', s), V_{t+1}(z', w', s), 0 \} \mid z \right]$$

where profits are given by:

$$\Pi = y_t(z, s) - (1 - \sigma_t)w - c_o$$

# Firm's Value Function: Active match

$$J_t(z, w, s) = \Pi + \beta \mathbb{E}_t \left[ \left( 1 - \eta_{t+1}^a(z', w', s) \right) \max \{ J_{t+1}(z', w', s), V_{t+1}(z', w', s), 0 \} \mid z \right]$$

where profits are given by:

$$\Pi = y_t(z, s) - (1 - \sigma_t)w - c_o$$

and wage dynamics are given by:

$$w' = \begin{cases} w & \text{w.p. } \lambda \\ w_{t+1}^*(z', s) & \text{w.p. } 1 - \lambda \end{cases}$$

$c_o$ : operating costs,  $\eta^a$ : quit decision,  $\sigma_t$ : wage subsidy



## Firm's Value Function: Idle match

$$V_t(z, w, s) = -c_i + \beta \mathbb{E}_t \left[ \left(1 - f_{t+1}^i(z', w, s)\right) \left(1 - \eta_{t+1}^i(z', w', s)\right) \max \{J_{t+1}(z', w', s), V_{t+1}(z', w', s), 0\} \mid z \right]$$

## Firm's Value Function: Idle match

$$V_t(z, w, s) = -c_i +$$

$$\beta \mathbb{E}_t \left[ \left(1 - f_{t+1}^i(z', w, s)\right) \left(1 - \eta_{t+1}^i(z', w', s)\right) \max \{J_{t+1}(z', w', s), V_{t+1}(z', w', s), 0\} \mid z \right]$$

where  $f_t^i(\cdot)$  is the probability that a furloughed worker will find and accept a job offer:

$$f_t^i(z, w, s) = \sum_{s'} \pi_F(s, s') \zeta f_t(s') \mathbb{E} \left[ \mathbb{I} \left\{ \max \{ \hat{F}_t(z, w, s), U_t(s) \} < W_t(z_0, w_{0t}^*, s') \right\} \right]$$

$c_i$ : operating costs,  $\eta^i$ : quit decision

# Worker's Value Functions

- ▶ A worker in an active match receives  $w$  and decides:
  - ▶ Remain at current job (before firm makes firing/furlough decisions)
  - ▶ Quit to unemployment (no on-the-job search)

# Worker's Value Functions

- ▶ A worker in an active match receives  $w$  and decides:
  - ▶ Remain at current job (before firm makes firing/furlough decisions)
  - ▶ Quit to unemployment (no on-the-job search)
- ▶ A worker under furlough receives  $b$  and can:
  - ▶ Find a job with probability  $\zeta f(\cdot)$ : decision to stay or leave
  - ▶ Decide to quit to unemployment

# Worker's Value Functions

- ▶ A worker in an active match receives  $w$  and decides:
  - ▶ Remain at current job (before firm makes firing/furlough decisions)
  - ▶ Quit to unemployment (no on-the-job search)
- ▶ A worker under furlough receives  $b$  and can:
  - ▶ Find a job with probability  $\zeta f(\cdot)$ : decision to stay or leave
  - ▶ Decide to quit to unemployment
- ▶ An unemployed worker receives  $b$  and can:
  - ▶ Find a job with probability  $f(\cdot)$ : decision to take it or remained unemployed

# Model: Matching and free entry condition

- + Market tightness:  $\theta(s) = \frac{v}{n}$
- + Given matching function  $m(n, v)$ : job finding  $f(s) = \frac{m}{n}$  and filling  $q(s) = \frac{m}{v}$
- + Free-entry condition for job creation in sector  $s$ :

$$\kappa = q_t(s) \left[ \int_{z_0} \max \{J_t(z_0, w_{0t}^*, s), 0\} p_t(z_0, s) dG_t(z_0, s) \right]$$

- + Expected probability of finding a job in sector  $s$ :

$$\bar{f}_t(s) = \sum_{\tilde{s}} \pi(\tilde{s}, s) f_t(\tilde{s})$$

# Model: Wages

- ▶ Wages are rigid: renegotiation occurs with parameter  $\lambda$
- ▶ Simple rule to split the per-period flows of profits and unemployment benefits.
- ▶ We incorporate expected future paths for productivity and benefits.

$$w_t^*(z, s) = (1 - \omega)\bar{\Pi}_t(z, s) + \omega\bar{b}_t$$

where

$$\bar{\Pi}_t(z, s) = \sum_{j=0}^n \mathbb{E}_t [\Omega_{t+j}(y_{t+j}(z_{t+j}, s) - c_o)|z] \quad \bar{b}_t = \sum_{j=0}^n \Omega_{t+j}b_{t+j}$$

and weights

$$\Omega_t \geq 0 \quad \text{and} \quad \sum_{j=0}^n \Omega_{t+j} = 1$$

# Calibration: Steady state for the US and Europe

- ▶ Goal: to assess the model's ability to replicate U.S. and Euro labor markets.
- ▶ Combination of external (some common) and internal parameters.
- ▶ Quantitative model extended with Gumbel shocks in firms' and workers' choices.



# Calibration: Steady state for the US and Europe

- ▶ Goal: to assess the model's ability to replicate U.S. and Euro labor markets.
- ▶ Combination of external (some common) and internal parameters.
- ▶ Quantitative model extended with Gumbel shocks in firms' and workers' choices.

## Functional form choices:

- ▶ Match productivity  $z$  follows an AR(1) process:

$$\ln z_t = (1 - \rho^z)\bar{z} + \rho^z \ln z_{t-1} + \sigma^z \epsilon_t$$

- ▶ Matching function ensures job finding probabilities bounded between 0 and 1:

$$m(s, \mu) = \frac{\phi n v}{[n^\eta + v^\eta]^{\frac{1}{\eta}}}$$

# Calibration: Common parameters across labor markets

**Table:** Common External Parameters (I)

Parameter	Description	Value
$\beta$	Discount factor	$0.99^{1/3}$
$\delta$	Monthly exogenous separation rate: active	0.014
$\eta$	Matching function elasticity	1.50
$\omega$	Firm's bargaining power	0.55
$\pi_F$	Rate of sectoral persistence: furlough	75%
$\pi_U$	Rate of sectoral persistence: unemployed	50%
$\psi$	Search efficiency idle	0.75
$\bar{\mu}$	Long-run match productivity	2.7
$\rho_z$	Persistence match productivity	0.995
$\sigma_z$	Std. dev match productivity	0.065

# Calibration: Parameterization of two distinct labor markets

**Table:** External Parameters Flexible and Rigid economies

Parameter	Description	Flex Value	Rigid Value
$f$	Worker's job contact rate	45%	20%
$q$	Firm's contact rate	70%	50%
$\lambda$	Probability of wage adjustment	1/9	1/13
$b$	Unemployment insurance	0.40	0.65
$s$	Wage subsidy to firms	0%	0%

We estimate internally 7 parameters for each labor market (8 moments):

- The exogenous separation rate in furlough  $\delta_F$  and the Gumbel shocks for choices

# Calibration: Model assessment - Flexible and Rigid labor markets

**Table:** Model assessment

Moment	Description	Flex Data	Flex Model	Rigid Data	Rigid Model
$U + I$	Total unemployment rate	5.84%	5.82%	9.52%	9.52%
$U$	Permanent unemployment rate	5.09%	5.11%	9.47%	9.48%
$I$	Temporary unemployment rate	0.75%	0.71%	0.05%	0.04%
$U - E$	Job acceptance rate	30.00%	45.00%	20.00%	20.00%
$F - E$	Furlough-to-employment rate	48.10%	60.10%	10.00%	15.13%
$F - U$	Furlough-to-unemployment rate	20.70%	22.78%	80.00%	74.70%
$F - F$	Furlough-to-furlough rate	31.20%	17.12%	10.00%	10.17%
Recall	Recall rate from furlough	75.70%	78.48%	75.70%	57.10%

► Back

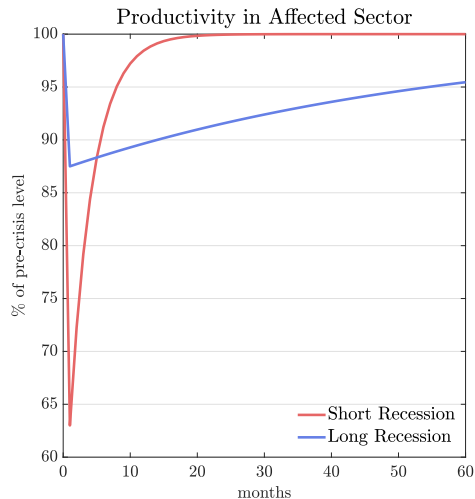
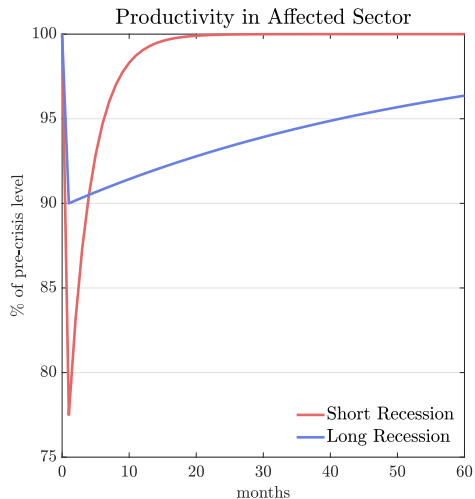
# Calibration: Estimated parameters Flexible and Rigid economies

**Table:** Calibration: Internal parameters

Parameter	Description	Flex Value	Rigid Value
$\delta_F$	Monthly exogenous separation rate: furlough	0.061	0.987
$\rho_{J,V}$	Gumble shock firm: active/inactive	0.075	0.020
$\rho_{M,0}$	Gumble shock firm: remain open/close	0.066	0.071
$\rho_{W,U}$	Gumble shock worker: remain employed/quit	0.078	0.017
$\rho_{F,U}$	Gumble shock worker: remain furloughed/quit	0.120	0.044
$\rho_{H,W_0}$	Gumble shock worker: remain employed/accept new job	0.073	0.027
$\rho_{U,W_0}$	Gumble shock worker: remain unemployed/accept new job	0.113	0.027

► Back

# Sectoral productivity: US (left) vs Europe (right)



# Welfare analysis: Both the U.S. and EA did right!

- ▶ We define total welfare as a sum of:
  - ▶ present discounted value of consumption (PDVC) for measure of workers
  - ▶ present discounted value of profits (PDVP) for the measure of firms
  - ▶ minus present discounted total cost of policies (benchmark + policy alternative)

	Benchmark	UI	Subsidies
A) PDVC - Flexible	-0.25%	-0.05%	-0.22%
B) PDVP - Flexible	-0.55%	-0.57%	-0.40%
C) PD Cost - Flexible	0.05%	0.14%	0.17%
Total = A+B-C	-0.85%	-0.77%	-0.79%

- ▶ UI preferred policy in flexible, subsidies in rigid economy

# Welfare analysis: Both the U.S. and EA did right!

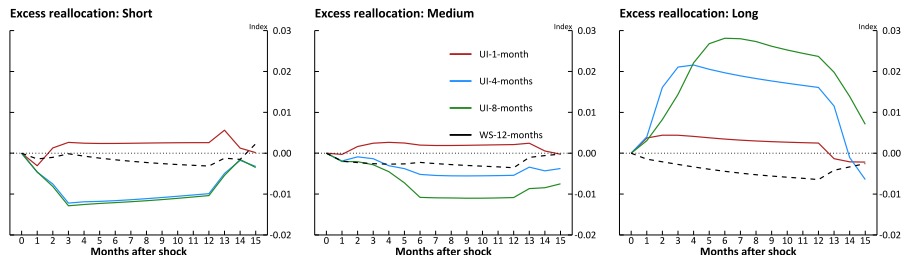
- ▶ We define total welfare as a sum of:
  - ▶ present discounted value of consumption (PDVC) for measure of workers
  - ▶ present discounted value of profits (PDVP) for the measure of firms
  - ▶ minus present discounted total cost of policies (benchmark + policy alternative)

	Benchmark	UI	Subsidies
A) PDVC - Flexible	-0.25%	-0.05%	-0.22%
B) PDVP - Flexible	-0.55%	-0.57%	-0.40%
C) PD Cost - Flexible	0.05%	0.14%	0.17%
Total = A+B-C	-0.85%	-0.77%	-0.79%
A) PDVC - Rigid	-0.13%	-0.07%	-0.12%
B) PDVP - Rigid	-0.58%	-0.67%	-0.44%
C) PD Cost - Rigid	0.01%	0.14%	0.13%
Total = A+B-C	-0.73%	-0.87%	-0.69%

- ▶ UI preferred policy in flexible, subsidies in rigid economy



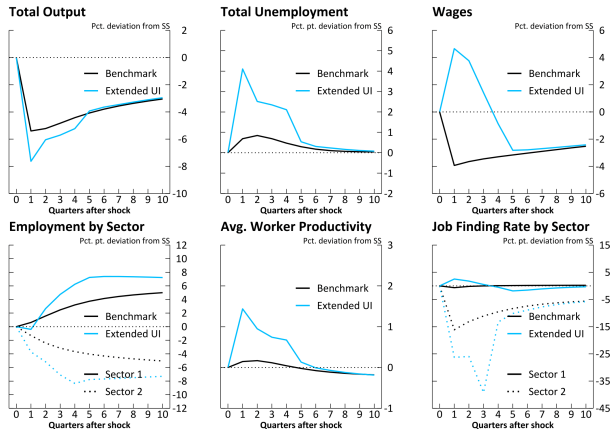
# Discussion: Policy effectiveness and persistence of the shock



► Back

- + UI has an ambiguous effect on reallocation.
- + Reallocation increases when the job finding rate in the affected sector is lower.
- + Higher reallocation does not necessarily lead to higher welfare.

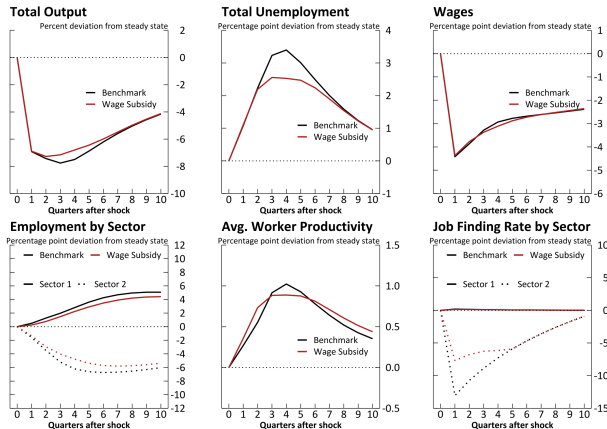
# Effect of Sector-specific Shocks: Flexible Economy GFC calibration



- + UI increases unemployment and leads to a larger contraction in output, but w/o faster recovery.
- + Job posting and finding rates depressed for longer in the affected sector.
- + More rapid and persistent reallocation of labor towards the unaffected sector.

Note: Sector 1 refers to unaffected sector, Sector 2 affected sector by the shock

# Effect of Sector-specific Shocks: Rigid Economy GFC calibration

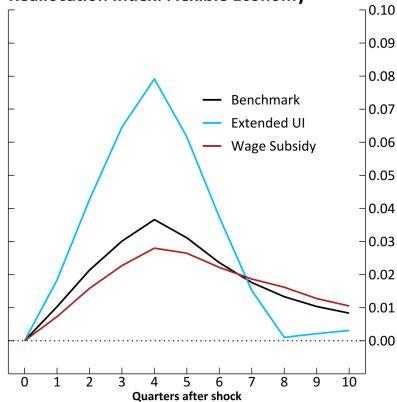


Note: Sector 1 refers to unaffected sector, Sector 2 affected sector by the shock

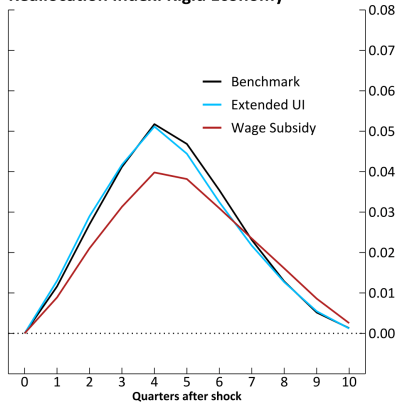
- + Subsidies limit unemployment, but recession even more persistent due to subdued job finding.
- + Reallocation towards the unaffected sector is more sluggish, relative to the benchmark scenario

# Reallocation index: GFC calibration

Reallocation Index: Flexible Economy



Reallocation Index: Rigid Economy



► Back